



February 15, 2024

Via Electronic Delivery

Dear Dean Celenza:

I am in receipt of your letter requesting that the Krieger School of Arts and Sciences be charged with forming its own set of bodies to take responsibility for those tasks currently under the purview of the Homewood Academic Council.

In your letter, and following Dean Schlesinger's earlier letter pertaining to the Whiting School of Engineering, you suggested that the Krieger School create a committee structure to consider Appointment, Promotion and Tenure, Academic Programs and Departments, and matters of Faculty Conduct.

I am in support of your request, and with this letter I would like to ask you, following consultation with the Chairs of your departments, KSAS HAC members, and Senate leadership, to initiate a process that would allow the Krieger School to propose clear roles and mandates for the successor committee or committees to the HAC.

In your deliberations, and in the ultimate structure that is proposed at the end of this process, I know that the school will continue to honor fully its commitment to shared governance between academic leadership and the professoriate. Concretely, I would ask that the committee (or committees) you strike to advise on these matters include faculty representation from the following constituencies: current or former KSAS members of the HAC, the KSAS Senate, faculty thought leaders (including representation from junior faculty ranks), Department Chairs and the Dean's office. Whatever recommendations are ultimately proposed will be enhanced by the perspective, expertise, and concerns of each of these groups, all of which now play critical roles in these processes. Of course, how you precisely execute on the particulars in terms of appointments, elections, and numbers of participants is up to you as Dean and academic leader of KSAS, in consultation with colleagues at the school.

Given that the proposed academic bodies for the school are part of an overall university structure that ultimately reports to the Provost, President, and Board of Trustees, the Provost and I look forward to receiving your recommendations for our review and approval as expeditiously as possible. Following that, we will submit the recommendations to the Board of Trustees for their review and approval.

Thank you for your thoughtful approach to these important matters.

Sincerely,

A handwritten signature in cursive script that reads "Ronald J. Daniels".

Ronald J. Daniels

cc: Ray Jayawardhana, Provost
Ed Schlesinger, Dean, Whiting School of Engineering
Stephen Campbell, Secretary, Homewood Academic Council
David Savitt, Chair, KSAS Faculty Senate